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July 29, 2025

Consolidated Financial Results for the Three Months Ended June 30, 2025 [Japanese GAAP]

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 Stock exchange listing: Tokyo, Nagoya
 Code number: 1946
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 Scheduled date of commencing dividend payments: —
 Availability of supplementary briefing material on annual financial results: Yes
 Schedule of annual financial results briefing session: No

(Amounts of less than one million yen are rounded down)

1. Consolidated financial results for the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2025	61,158	2.0	3,429	28.0	3,377	27.9	2,056	7.2
June 30, 2024	59,980	3.4	2,679	(8.8)	2,641	(7.3)	1,917	11.5

(Note) Comprehensive income: Three months ended June 30, 2025: ¥1,601 million [(16.0)%]
 Three months ended June 30, 2024: ¥1,907 million [(40.0)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2025	22.16	—
June 30, 2024	20.51	—

* The Company conducted a 5-for-1 share split of its common shares on October 1, 2024. Basic earnings per share have been calculated as if the share split had occurred at the beginning of the fiscal year ended March 31, 2025.

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of June 30, 2025	292,955	135,496	46.2	1,459.34
March 31, 2025	310,561	136,681	44.0	1,472.09

(Reference) Equity:
 As of June 30, 2025: ¥135,446 million
 As of March 31, 2025: ¥136,630 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	100.00	—	30.00	—
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		22.00	—	30.00	52.00

(Note) Revision to the forecast for dividends announced most recently: No

* The breakdown of dividends for the 2nd quarter-end of the fiscal year ended March 31, 2025:

Ordinary dividend: ¥80.00 per share

Commemorative dividend: ¥20.00 per share (commemorative dividend on the 80th anniversary of the Company's founding)

* The Company conducted a 5-for-1 share split of its common shares on October 1, 2024. For the year-end dividend per share for the fiscal year ended March 31, 2025, the amount after the share split is shown, and for the total annual dividends, “—” is shown. With conversion based on the number of shares after the share split, the 2nd quarter-end dividend for the fiscal year ended March 31, 2025 was ¥20.00 and the total annual dividends were ¥50.00.

3. Consolidated financial results forecast for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	131,000	3.3	7,800	20.6	7,500	27.2	5,000	74.5	53.87
Full year	277,000	2.2	18,000	12.2	17,000	10.7	12,000	11.5	129.29

(Note) Revision to the financial results forecast announced most recently: No

*** Notes:**

- (1) Significant changes in the scope of consolidation during the period under review: No
- (2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: Yes
(Note) For more information, please refer to “2. Quarterly consolidated financial statements and significant notes thereto (3) Notes to quarterly consolidated financial statements (Notes on accounting treatment specific to the preparation of quarterly consolidated financial statements)” on page 7 of the attached materials.

- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

- 1) Changes in accounting policies due to the revision of accounting standards: No
- 2) Changes in accounting policies other than 1) above: No
- 3) Changes in accounting estimates: No
- 4) Retrospective restatement: No

- (4) Total number of issued shares (common shares)

- 1) Total number of issued shares at the end of the period (including treasury shares):

June 30, 2025	96,649,950 shares
March 31, 2025	96,649,950 shares

- 2) Total number of treasury shares at the end of the period:

June 30, 2025	3,836,320 shares
March 31, 2025	3,836,310 shares

- 3) Average number of shares during the period:

Three months ended June 30, 2025	92,813,633 shares
Three months ended June 30, 2024	93,496,207 shares

* The Company conducted a 5-for-1 share split of its common shares on October 1, 2024.

Average number of shares during the period have been calculated as if the share split had occurred at the beginning of the fiscal year ended March 31, 2025.

- * Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: No

- * Proper use of earnings forecasts, and other special matters

1. The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.
2. For matters related to the forecasts of financial results, please refer to “1. Overview of operating results and others, (3) Explanation of consolidated financial results forecast and other forward-looking statements” on page 2 of the attached materials.
3. The supplementary briefing material on financial results “Supplementary Briefing Material for the Three Months Ended June 30, 2025” was posted on the Company’s website on the date of the briefing.
4. After the voluntary review of the Japanese-language originals of the attached quarterly consolidated financial statements by an audit corporation is completed, the Company plans to attach the review report to the quarterly consolidated financial results and disclose the results on August 6, 2025.

(Reference) Summary of non-consolidated financial results**1. Non-consolidated financial results for the three months ended June 30, 2025 (April 1, 2025 to June 30, 2025)****(1) Non-consolidated operating results**

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	53,816	(1.2)	2,853	39.5	3,612	53.1	2,728	71.5
June 30, 2024	54,496	4.8	2,044	(18.1)	2,358	(16.5)	1,591	(15.8)

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2025	29.40	—
June 30, 2024	17.02	—

* The Company conducted a 5-for-1 share split of its common shares on October 1, 2024. Basic earnings per share have been calculated as if the share split had occurred at the beginning of the fiscal year ended March 31, 2025.

(2) Non-consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	264,836	105,995	40.0	1,142.03
March 31, 2025	279,506	105,994	37.9	1,142.02

(Reference) Equity

As of June 30, 2025: ¥105,995 million

As of March 31, 2025: ¥105,994 million

2. Non-consolidated financial results forecast for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	116,000	1.5	7,000	14.3	7,200	20.9	5,000	753.9	53.87
Full year	244,000	0.1	16,500	4.8	16,000	4.6	11,500	19.0	123.90

(Note) Revision to the financial results forecast announced most recently: No

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1. Overview of operating results and others

(1) Overview of operating results for the period under review

During the three months ended June 30, 2025, the Japanese economy held to a trajectory of recovery attributable in part to effects of various policy measures amid improvement in the employment and income environment. In the construction industry, public investment remained firm and private-sector capital investment remained at a high level.

With regard to the outlook, there is significant appetite among companies for capital investments against the backdrop of strong corporate earnings and other factors, and this has coincided with demand from such drivers as the promotion of DX, and the need to address carbon neutrality. Accordingly, we expect private-sector capital investment to grow going forward.

Nevertheless, the risk of an economic downturn remains, with concerns about the impact of U.S. trade policies and the slowdown in Chinese economic growth being joined by the effects of the unstable situation in the Middle East. We must also continue to focus on such factors as the effect on the business environment of persistently high raw material prices and supply constraints.

Under these circumstances, the Group has set and is promoting the four basic policies of (1) taking on challenges in growing fields, (2) deepening existing businesses, (3) further expanding human resource investment, and (4) strengthening management infrastructure, such that they serve as initiatives for achieving sustained growth in partnership with its customers and society, while pursuing the targets of its Medium-term Management Plan 2027 (FY2023–FY2027). It has also worked on such initiatives as rolling out area strategies with an eye to the future, strengthening the value chain of the Group as a whole, promoting workstyle reforms, and ensuring safety and installation quality control.

For the consolidated financial results for the period under review, net sales increased due to factors such as steady progress achieved with respect to indoor wiring work and an increase in consolidated subsidiaries. In terms of profits, heightened project profitability and other factors led to an increase.

[Consolidated financial results]

Net sales	¥61,158 million	(up 2.0% year on year)
Operating profit	¥3,429 million	(up 28.0% year on year)
Ordinary profit	¥3,377 million	(up 27.9% year on year)
Profit attributable to owners of parent	¥2,056 million	(up 7.2% year on year)

(2) Overview of financial position for the period under review

Total assets at the end of the period under review were ¥292,955 million, a decrease of ¥17,605 million compared with the end of the previous fiscal year, mainly due to changes in current assets such as a decrease in cash and deposits (¥2,834 million) and a decrease in notes receivable, accounts receivable from completed construction contracts and other (¥15,370 million), and changes in non-current assets such as an increase in buildings and structures (¥2,040 million) and decreases in construction in progress (¥1,146 million) and intangible assets (¥335 million).

Total liabilities were ¥157,458 million, a decrease of ¥16,421 million compared with the end of the previous fiscal year, mainly due to changes in current liabilities such as a decrease in notes payable, accounts payable for construction contracts and other (¥12,362 million) and a decrease in accrued expenses (¥3,075 million), and changes in non-current liabilities such as a decrease in lease liabilities (¥1,694 million).

Net assets were ¥135,496 million, a decrease of ¥1,184 million compared with the end of the previous fiscal year, mainly due to decreases in retained earnings (¥728 million) and foreign currency translation adjustment (¥296 million).

(3) Explanation of consolidated financial results forecast and other forward-looking statements

At this point in time, there are no changes in consolidated financial results forecasts and dividend forecasts for the six months ending September 30, 2025 and the fiscal year ending March 31, 2026, released on April 28, 2025.

2. Quarterly consolidated financial statements and significant notes thereto

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	43,033	40,199
Notes receivable, accounts receivable from completed construction contracts and other	89,670	74,300
Costs on construction contracts in progress	4,737	5,666
Raw materials and supplies	3,546	3,446
Merchandise	105	115
Other	5,414	5,926
Allowance for doubtful accounts	(233)	(226)
Total current assets	146,274	129,427
Non-current assets		
Property, plant and equipment		
Buildings and structures	59,776	61,817
Machinery, vehicles, tools, furniture and fixtures	119,665	120,064
Land	32,053	32,054
Construction in progress	3,422	2,276
Accumulated depreciation	(87,383)	(89,357)
Total property, plant and equipment	127,535	126,854
Intangible assets		
Goodwill	313	235
Other	2,291	2,033
Total intangible assets	2,604	2,268
Investments and other assets		
Investment securities	25,958	25,684
Deferred tax assets	4,835	5,021
Other	6,633	6,952
Allowance for doubtful accounts	(3,279)	(3,254)
Total investments and other assets	34,146	34,404
Total non-current assets	164,286	163,527
Total assets	310,561	292,955

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	50,805	38,442
Short-term borrowings	16,327	16,740
Accrued expenses	8,888	5,812
Income taxes payable	3,286	1,410
Advances received on construction contracts in progress	3,818	3,933
Provision for loss on construction contracts	402	346
Other	10,813	13,061
Total current liabilities	94,343	79,749
Non-current liabilities		
Bonds payable	8,400	8,400
Long-term borrowings	20,217	19,946
Lease liabilities	38,008	36,313
Retirement benefit liability	7,896	8,043
Asset retirement obligations	4,588	4,591
Other	426	414
Total non-current liabilities	79,536	77,709
Total liabilities	173,879	157,458
Net assets		
Shareholders' equity		
Share capital	7,680	7,680
Capital surplus	6,869	6,869
Retained earnings	110,888	110,160
Treasury shares	(2,181)	(2,181)
Total shareholders' equity	123,256	122,528
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,713	6,624
Foreign currency translation adjustment	1,007	711
Remeasurements of defined benefit plans	5,652	5,581
Total accumulated other comprehensive income	13,373	12,917
Non-controlling interests	51	50
Total net assets	136,681	135,496
Total liabilities and net assets	310,561	292,955

(2) Quarterly consolidated statements of income and comprehensive income***Quarterly consolidated statements of income***

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	59,980	61,158
Cost of sales	51,547	51,465
Gross profit	8,433	9,692
Selling, general and administrative expenses	5,754	6,263
Operating profit	2,679	3,429
Non-operating income		
Interest income	28	31
Dividend income	199	167
Rental income from land and buildings	55	53
Share of profit of entities accounted for using equity method	72	349
Other	83	63
Total non-operating income	439	664
Non-operating expenses		
Interest expenses	468	457
Foreign exchange losses	0	251
Other	9	7
Total non-operating expenses	477	716
Ordinary profit	2,641	3,377
Extraordinary income		
Gain on step acquisitions	212	—
Gain on sale of non-current assets	—	1
Reversal of allowance for doubtful accounts	—	1
Total extraordinary income	212	3
Extraordinary losses		
Loss on sale and retirement of non-current assets	4	13
Loss on sale of investment securities	—	0
Total extraordinary losses	4	13
Profit before income taxes	2,848	3,367
Income taxes	926	1,368
Profit	1,922	1,998
Profit (loss) attributable to non-controlling interests	5	(57)
Profit attributable to owners of parent	1,917	2,056

Quarterly consolidated statements of comprehensive income

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	1,922	1,998
Other comprehensive income		
Valuation difference on available-for-sale securities	(233)	57
Foreign currency translation adjustment	142	(117)
Remeasurements of defined benefit plans, net of tax	(11)	(56)
Share of other comprehensive income of entities accounted for using equity method	85	(281)
Total other comprehensive income	(15)	(397)
Comprehensive income	1,907	1,601
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,900	1,600
Comprehensive income attributable to non-controlling interests	6	0

(3) Notes to quarterly consolidated financial statements***Notes on accounting treatment specific to the preparation of quarterly consolidated financial statements*****Calculation of tax expense**

Tax expense is calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year including the first quarter under review, and multiplying profit before income taxes by this estimated effective tax rate.

Notes on segment information, etc.

Three months ended June 30, 2024

Information of net sales and profit (loss) for each reportable segment

(Millions of yen)

	Reportable segment			Other (Note 1)	Total	Adjustments (Note 2)	Amount recorded in quarterly consolidated statements of income (Note 3)
	Equipment Installation Business	Energy Business	Total				
Net sales							
Sales to external customers	55,404	3,433	58,838	1,142	59,980	—	59,980
Intersegment sales and transfers	66	—	66	1,096	1,162	(1,162)	—
Total	55,471	3,433	58,905	2,238	61,143	(1,162)	59,980
Segment profit	3,246	1,026	4,272	151	4,423	(1,744)	2,679

- (Notes) 1. The “Other” category serves as a business segment consisting of operations not included in the reportable segments such as commodity sales, rental and leasing, and non-life insurance agency operations.
2. Adjustments to segment profit of negative ¥1,744 million include elimination of intersegment transactions of ¥34 million and corporate expenses unallocated to reportable segments of negative ¥1,779 million. Corporate expenses mainly consist of general and administrative expenses related to administrative divisions of companies subject to submission of quarterly consolidated financial statements that are not attributable to a reportable segment.
3. Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.

Three months ended June 30, 2025

Information of net sales and profit (loss) for each reportable segment

(Millions of yen)

	Reportable segment			Other (Note 1)	Total	Adjustments (Note 2)	Amount recorded in quarterly consolidated statements of income (Note 3)
	Equipment Installation Business	Energy Business	Total				
Net sales							
Sales to external customers	56,659	3,367	60,026	1,131	61,158	—	61,158
Intersegment sales and transfers	—	—	—	1,055	1,055	(1,055)	—
Total	56,659	3,367	60,026	2,187	62,214	(1,055)	61,158
Segment profit	4,160	1,103	5,264	116	5,380	(1,951)	3,429

- (Notes) 1. The “Other” category serves as a business segment consisting of operations not included in the reportable segments such as commodity sales, rental and leasing, and non-life insurance agency operations.
2. Adjustments to segment profit of negative ¥1,951 million include elimination of intersegment transactions of ¥43 million and corporate expenses unallocated to reportable segments of negative ¥1,995 million. Corporate expenses mainly consist of general and administrative expenses related to administrative divisions of companies subject to submission of quarterly consolidated financial statements that are not attributable to a reportable segment.
3. Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.

Notes when there are significant changes in amounts of equity

Not applicable.

Notes on premise of going concern

Not applicable.

Notes to quarterly consolidated statements of cash flows

The Company has not prepared quarterly consolidated statements of cash flows for the first three months of the current fiscal year. In addition, the amounts of depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the first three months of the current and previous fiscal years are as stated below.

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Depreciation	2,503	2,702
Amortization of goodwill	78	78

3 Other

Orders and sales results (non-consolidated financial results)

(1) Orders received and net sales by customer (cumulative)

By customer		Results for the three months ended June 30, 2024		Results for the three months ended June 30, 2025		YoY change	Change
Orders received		Millions of yen	%	Millions of yen	%	Millions of yen	%
	Chubu Electric Power Group*	19,638	[38.5]	23,644	[41.5]	4,005	20.4
	General customers	31,394	[61.5]	33,276	[58.5]	1,881	6.0
	Total	51,033	[100.0]	56,920	[100.0]	5,886	11.5
Net sales	Chubu Electric Power Group*	19,567	[35.9]	21,099	[39.2]	1,531	7.8
	General customers	34,929	[64.1]	32,717	[60.8]	(2,212)	(6.3)
	Total	54,496	[100.0]	53,816	[100.0]	(680)	(1.2)

(Note) Percentages shown in [] indicate composition ratio.

* Chubu Electric Power Group: Chubu Electric Power Co., Inc., Chubu Electric Power Grid Co., Inc., Chubu Electric Power Miraiz Company, Incorporated

(2) Orders received, net sales (cumulative) and ending balance of construction contracts by division

By division			Results for the three months ended June 30, 2024		Results for the three months ended June 30, 2025		YoY change	Change
Orders received	Equipment Installation		Millions of yen	%	Millions of yen	%	Millions of yen	%
		Power distribution line work	18,881	[37.0]	20,598	[36.2]	1,716	9.1
		Underground line work	2,192	[4.3]	4,670	[8.2]	2,478	113.1
		Indoor wiring work	21,032	[41.2]	19,664	[34.5]	(1,368)	(6.5)
		Air conditioning plumbing work	3,116	[6.1]	7,033	[12.4]	3,917	125.7
		Communication line work	5,811	[11.4]	4,953	[8.7]	(857)	(14.8)
		Total	51,033	[100.0]	56,920	[100.0]	5,886	11.5
Net sales	Equipment Installation	Power distribution line work	19,408	[35.6]	19,549	[36.3]	140	0.7
		Underground line work	3,345	[6.1]	2,336	[4.4]	(1,008)	(30.2)
		Indoor wiring work	17,737	[32.6]	20,015	[37.2]	2,277	12.8
		Air conditioning plumbing work	5,976	[11.0]	4,380	[8.1]	(1,596)	(26.7)
		Communication line work	3,553	[6.5]	3,133	[5.8]	(419)	(11.8)
		Total	50,022	[91.8]	49,415	[91.8]	(606)	(1.2)
	Energy Business		3,433	[6.3]	3,367	[6.3]	(66)	(1.9)
	Commodity sales		1,040	[1.9]	1,032	[1.9]	(8)	(0.8)
	Total		54,496	[100.0]	53,816	[100.0]	(680)	(1.2)
Ending balance of construction contracts	Equipment Installation	Power distribution line work	5,028	[3.8]	3,078	[2.3]	(1,949)	(38.8)
		Underground line work	9,277	[7.0]	6,944	[5.2]	(2,333)	(25.1)
		Indoor wiring work	88,056	[66.6]	86,066	[64.8]	(1,989)	(2.3)
		Air conditioning plumbing work	18,122	[13.7]	25,187	[19.0]	7,065	39.0
		Communication line work	11,779	[8.9]	11,626	[8.7]	(153)	(1.3)
		Total	132,264	[100.0]	132,903	[100.0]	639	0.5

(Note) Percentages shown in [] indicate composition ratio.

(3) Forecasted orders received and net sales by customer for the full year

By customer		Results for the fiscal year ended March 31, 2025		Forecast for the fiscal year ending March 31, 2026		YoY change	Change
Orders received		Millions of yen	%	Millions of yen	%	Millions of yen	%
	Chubu Electric Power Group*	82,930	[37.5]	86,400	[38.4]	3,469	4.2
	General customers	138,411	[62.5]	138,600	[61.6]	188	0.1
	Total	221,341	[100.0]	225,000	[100.0]	3,658	1.7
Net sales	Chubu Electric Power Group*	81,983	[33.6]	88,200	[36.1]	6,216	7.6
	General customers	161,865	[66.4]	155,800	[63.9]	(6,065)	(3.7)
	Total	243,849	[100.0]	244,000	[100.0]	150	0.1

(Note) Percentages shown in [] indicate composition ratio.

* Chubu Electric Power Group: Chubu Electric Power Co., Inc., Chubu Electric Power Grid Co., Inc., Chubu Electric Power Miraiz Company, Incorporated

(4) Forecasted net sales by division for the full year

By division			Results for the fiscal year ended March 31, 2025		Forecast for the fiscal year ending March 31, 2026		YoY change	Change
Net sales	Equipment Installation		Millions of yen	%	Millions of yen	%	Millions of yen	%
		Power distribution line work	79,399	[32.6]	81,400	[33.4]	2,000	2.5
		Underground line work	14,905	[6.1]	13,100	[5.4]	(1,805)	(12.1)
		Indoor wiring work	92,628	[38.0]	93,100	[38.1]	471	0.5
		Air conditioning plumbing work	22,242	[9.1]	20,000	[8.2]	(2,242)	(10.1)
		Communication line work	18,019	[7.4]	19,000	[7.8]	980	5.4
		Total	227,195	[93.2]	226,600	[92.9]	(595)	(0.3)
	Energy Business		12,283	[5.0]	13,000	[5.3]	716	5.8
	Commodity sales		4,370	[1.8]	4,400	[1.8]	29	0.7
	Total		243,849	[100.0]	244,000	[100.0]	150	0.1

(Note) Percentages shown in [] indicate composition ratio.

*Proper use of forecasts of financial results and other special matters

- Orders and sales results disclosed as a reference are not subject to review under legal disclosure.
- The forward-looking statements, including financial results forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. The Company makes no promise regarding achievement of any content in the forward-looking statements. Actual performance and other results may differ substantially due to various factors.