

ANNUAL REPORT

Year ended March 31, 2018

Message



As an integrated facility company of Chubu Electric Power Group, we are handling planning, designing, installation, and maintenance of electricity, information communication, air conditioning, and power supply facilities and also suggesting effective use of energy to provide customers secure, safe and comfortable environments.

With the new Midterm Business Plan that began in FY 2017, we strive to be a company that takes on challenges looking ahead to the future and continues to grow together with our stakeholders. We have created the slogan "To a new future with our customers" with this in mind.



President, Director
Tomohiko Ono

As an initiative for FY 2017, our general construction work aimed to strengthen business activities in the Tokyo i

work aimed to strengthen business activities in the Tokyo metropolitan area and our business foundation abroad in addition to the local Chubu region. In addition, we worked to expand our solar power generation business as an investment for the future, and we promoted measures to improve efficiency, such as reviews of operations in power-related construction. FY 2018 is the second year of the Midterm Business Plan, and our entire company will work together to achieve our goals.

To continue to be a company trusted by customers, with "Providing more than comfort to the world" as our motto, we will provide new values to our customers and people in the areas to grow together and go forward into the future.

Performance for the year

Orders	177,715 million JPY
received	(YoY 4.8% down)
Ordinary income	6,877 million JPY (YoY 4.0% up)

Sales	188,783 million JPY (YoY 4.6% up)
Net income for the year	4,409 million JPY (YoY 0.4% down)

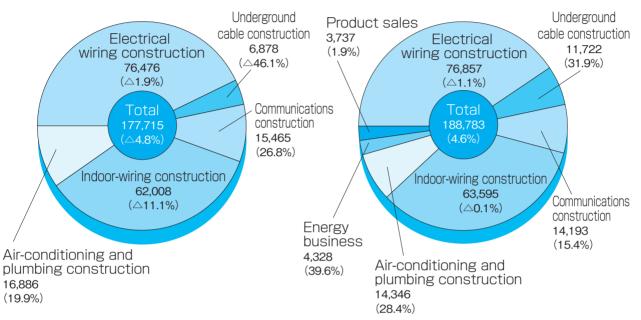
Orders received and Revenues for the Term by Business Sector (Units: JPY millions)

Orders received

Percentage figures in parentheses indicate year-on-year change.

Revenues

Percentage figures in parentheses indicate year-on-year change.



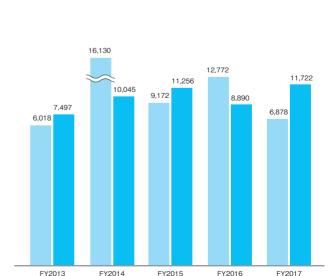
Electrical wiring construction (Units: JPY millions)

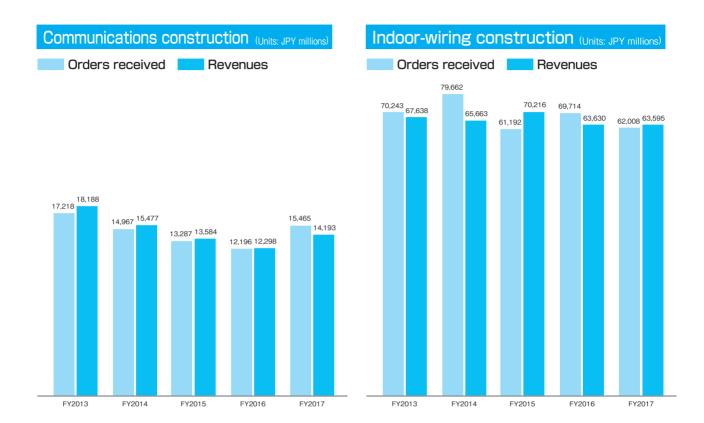


Underground cable construction (Units: JPY millions)

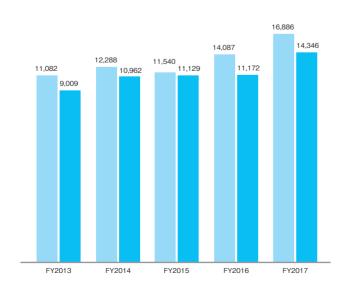
Revenues

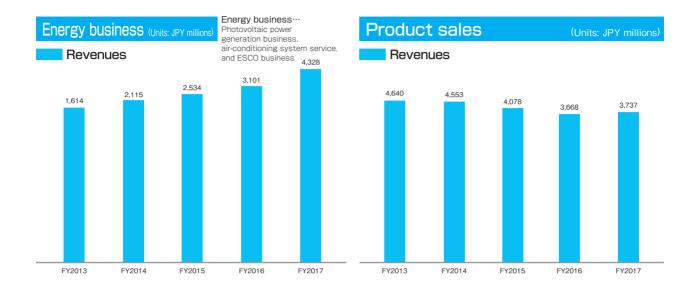
Orders received





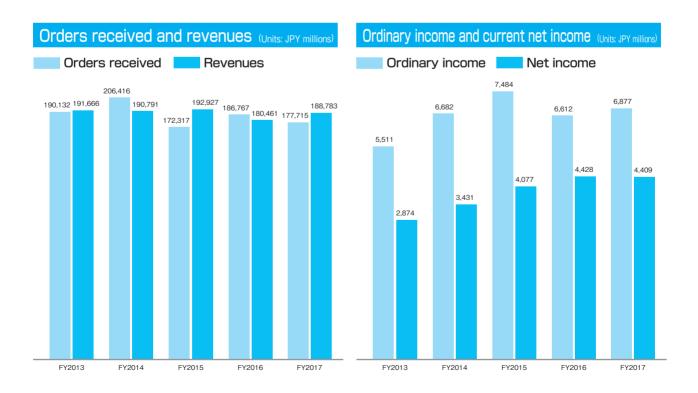






Performance trends

(April 1, 2017 to March 31, 2018)





Non-consolidated Balance Sheet

TOENEC CORPORATION as of 31st March, 2018 and 2017

	Millions of Yen		Thousands of U.S.Dollars	
	2018	2017	2018	
ASSETS				
Current assets:				
Cash and deposits ·····	¥21,633	¥24,461	\$203,628	
Securities	10,000	10,000	94,126	
Notes receivable, electronically recorded monetary claims,				
accounts receivable from completed construction contracts and other	ner:			
Notes receivable-trade · · · · · · · · · · · · · · · · · · ·	3,668	2,075	34,530	
Electronically recorded monetary claims - operating	2,836	2,333	26,695	
Accounts receivable from completed construction contracts	42,654	42,638	401,492	
Accounts receivable-other · · · · · · · · · · · · · · · · · · ·	1,731	1,637	16,296	
	50,890	48,685	479,015	
Allowance for doubtful accounts	(30)	(26)	(286)	
	50,860	48,659	478,729	
Inventories ·····	6,513	6,462	61,306	
Deferred tax assets · · · · · · · · · · · · · · · · · · ·	1,774	1,767	16,707	
Other · · · · · · · · · · · · · · · · · · ·	2,702	1,696	25,437	
Total current assets · · · · · · · · · · · · · · · · · · ·	93,484	93,047	879,935	
Property, plant and equipment:				
Buildings and structures ·····	52,967	51.270	498,565	
Machinery, vehicles, tools, furniture and fixtures · · · · · · · · · · · · · · · · · · ·	36.038	25,018	339,221	
Land	28,617	26,753	269,366	
Construction in progress · · · · · · · · · · · · · · · · · ·	20,566	6,095	193,588	
	138,190	109,137	1,300,741	
Accumulated depreciation · · · · · · · · · · · · · · · · · · ·	(45,319)	(43,601)	(426,572)	
Total property, plant and equipment · · · · · · · · · · · · · · · · · · ·	92,871	65,536	874,168	
Investments and other assets:				
Investment securities ·····	16,447	15,702	154,810	
Deferred tax assets · · · · · · · · · · · · · · · · · · ·	4,095	4,551	38,545	
Other	5,538	4,891	52,129	
Total investments and other assets · · · · · · · · · · · · · · · · · · ·	26,080	25,144	245,485	
Total assets · · · · · · · · · · · · · · · · · · ·	¥212,436	¥183,728	\$1,999,589	





	Millions of Yen		Thousands of U.S.Dollars
	2018	2017	2018
LIABILITIES			
Current liabilities:			
Short-term loans payable · · · · · · · · · · · · · · · · · · ·	¥30,250	¥10,250	\$284,732
Lease obligations	3,111	2,590	29,286
Notes payable, accounts payable for construction contracts and other:			
Notes payable-trade · · · · · · · · · · · · · · · · · · ·	1,187	3,896	11,174
Electronically recorded obligations - operating · · · · · · · · · · · · · · · · · · ·	7,970	-	75,021
Accounts payable for construction contracts and other	25,970	29,284	244,455
_	35,128	33,180	330,650
Advances received on uncompleted construction contracts · · · · · · · ·	1,620	1,601	15,253
Income taxes payable · · · · · · · · · · · · · · · · · · ·	1,811	1,473	17,052
Other · · · · · · · · · · · · · · · · · · ·	7,050	8,274	66,366
Total current liabilities · · · · · · · · · · · · · · · · · · ·	78,972	57,369	743,341
Non-current liabilities:			
Lease obligations · · · · · · · · · · · · · · · · · · ·	23,436	18,627	220,601
Provision for retirement benefits · · · · · · · · · · · · · · · · · · ·	23,913	24,798	225,091
Other · · · · · · · · · · · · · · · · · · ·	1,060	1,040	9,977
Total non-current liabilities·····	48,410	44,466	455,670
Total liabilities·····	127,383	101,836	1,199,012
NET ASSETS			
Shareholders' equity:			
Capital stock			
Authorized - 40,000,000 shares			
Issued - 19,329,990 shares	7,680	7,680	72,296
Capital surplus	6,839	6,839	64,379
Retained earnings····· Treasury shares·····	65,764	63,037	619,015
reasury snares·····	(1,532)	(1,505)	(14,423)
Total shareholders' equity · · · · · · · · · · · · · · · · · · ·	78,752	76,052	741,268
Valuation and translation adjustments:			
Valuation difference on available-for-sale securities · · · · · · · · · · · · · · · · · · ·	6,301	5,838	59,309
Total valuation and translation adjustments · · · · · · · · · · · · · · · · · · ·	6,301	5,838	59,309
Total net assets · · · · · · · · · · · · · · · · · · ·	85,053	81,891	800,577
Total liabilities and net assets	¥212,436	¥183,728	\$1,999,589



Non-consolidated Statements of Income

TOENEC CORPORATION for the years ended 31st March, 2018 and 2017

	Millions of Yen		Thousands of U.S.Dollars	
	2018	2017	2018	
Net sales:				
Net sales of completed construction contracts · · · · · · · · · · · · · · · · · · ·	¥188,783	¥180,461	\$1,776,949	
Cost of sales of completed construction contracts ······	164,817	157,456	1,551,368	
Gross profit · · · · · · · · · · · · · · · · · · ·	23,965	23,005	225,581	
Selling, general and administrative expenses · · · · · · · · · · · · · · · · · ·	16,990	16,552	159,924	
Operating profit · · · · · · · · · · · · · · · · · · ·	6,975	6,452	65,657	
Other income (expenses):				
Interest income ······	11	14	111	
Interest expenses ·····	(789)	(565)	(7,433)	
Other · · · · · · · · · · · · · · · · · · ·	507	642	4,775	
	(270)	91	(2,546)	
Profit before income taxes ······	6,704	6,544	63,110	
Income taxes: ·····				
Income taxes-current·····	2,052	1,313	19,320	
Income taxes-deferred ······	242	801	2,286	
Profit · · · · · · · · · · · · · · · · · · ·	¥4,409	¥4,428	\$41,504	
Per share of common stock:				
	Yen	Yen	U.S.Dollars	
Profit ·····	¥235.82	¥236.69	\$2.22	
Cash dividends · · · · · · · · · · · · · · · · · · ·	95.00	85.00	0.89	





TOENEC CORPORATION and Consolidated Subsidiaries as of 31st March, 2018 and 2017

	Millions of Yen		Thousands of U.S.Dollars
_	2018	2017	2018
ASSETS			
Current assets:			
Cash and deposits ·····	¥26,735	¥28,731	\$251,655
Securities	10,000	10,000	94,126
Notes receivable, accounts receivable from completed construction			
contracts and other:			
Notes receivable-trade · · · · · · · · · · · · · · · · · · ·	7,338	5,626	69,071
Accounts receivable from completed construction contracts · · · ·	47,548	45,889	447,553
Accounts receivable-other	1,656	1,520	15,591
	56,542	53,036	532,215
Allowance for doubtful accounts	(43)	(6)	(407)
	56,499	53,029	531,808
Inventories ·····	7,023	7,604	66,108
Deferred tax assets · · · · · · · · · · · · · · · · · · ·	2,121	2,028	19,967
Other · · · · · · · · · · · · · · · · · · ·	3,148	2,044	29,637
Total current assets · · · · · · · · · · · · · · · · · · ·	105,528	103,438	993,303
Property, plant and equipment:			
Buildings and structures ·····	54,395	52,698	512,009
Machinery, vehicles, tools, furniture and fixtures · · · · · · · · · · · · · · · · · · ·	41,820	31,182	393,641
Land·····	28,781	26,917	270,910
Construction in progress · · · · · · · · · · · · · · · · · ·	21,456	6,108	201,959
	146,454	116,906	1,378,521
Accumulated depreciation · · · · · · · · · · · · · · · · · · ·	(50,180)	(48,486)	(472,333)
Total property, plant and equipment · · · · · · · · · · · · · · · · · · ·	96,273	68,419	906,188
Investments and other assets:			
Investment securities ·····	21,832	20,958	205,506
Deferred tax assets ······	7,679	8,504	72,282
Other · · · · · · · · · · · · · · · · · · ·	8,081	7,603	76,069
Total investments and other assets · · · · · · · · · · · · · · · · · · ·	37,593	37,065	353,859
Total assets · · · · · · · · · · · · · · · · · · ·	¥239,395	¥208,923	\$2,253,350
:			



	Millions of Yen		Thousands of U.S.Dollars	
	2018	2017	2018	
LIABILITIES				
Current liabilities:				
Short-term loans payable · · · · · · · · · · · · · · · · · · ·	¥30,345	¥10,450	\$285,626	
Lease obligations	3,073	2,558	28,928	
Notes payable, accounts payable for construction contracts and oth	er:			
Notes payable-trade · · · · · · · · · · · · · · · · · · ·	11,441	6,404	107,690	
Accounts payable for construction contracts and other	28,110	30,704	264,597	
-	39,551	37,109	372,287	
Advances received on uncompleted construction contracts ····	1,963	2,414	18,480	
Income taxes payable · · · · · · · · · · · · · · · · · · ·	2,313	1,798	21,778	
Other · · · · · · · · · · · · · · · · · · ·	8,684	9,317	81,747	
Total current liabilities · · · · · · · · · · · · · · · · · · ·	85,932	63,648	808,850	
Non-current liabilities:				
Lease obligations · · · · · · · · · · · · · · · · · · ·	23,221	18,426	218,574	
Net defined benefit liability · · · · · · · · · · · · · · · · · · ·	35,808	37,681	337,057	
Other · · · · · · · · · · · · · · · · · · ·	1,074	1,056	10,117	
Total non-current liabilities·····	60,105	57,164	565,749	
Total liabilities·····	146,037	120,813	1,374,599	
NET ASSETS				
Shareholders' equity:				
Capital stock				
Authorized - 40,000,000 shares				
Issued - 19,329,990 shares · · · · · · · · · · · · · · · · · · ·	7,680	7,680	72,296	
Capital surplus · · · · · · · · · · · · · · · · · · ·	6,839	6,839	64,379	
Retained earnings·····	81,559	77,459	767,687	
Treasury shares	(1,532)	(1,505)	(14,423)	
Total shareholders' equity · · · · · · · · · · · · · · · · · · ·	94,547	90,474	889,939	
Accumulated other comprehensive income :				
Valuation difference on available-for-sale securities · · · · · · · · · · · · · · · · · · ·	6,335	5,867	59,637	
Foreign currency translation adjustment · · · · · · · · · · · · · · · · · · ·	135	140	1,274	
Remeasurements of defined benefit plans ······	(7,662)	(8,372)	(72,122)	
Total accumulated other comprehensive income	(1,191)	(2,364)	(11,210)	
Non-controlling interests · · · · · · · · · · · · · · · · · ·	2	-	22	
Total net assets ·····	93,358	88,110	878,751	
Total liabilities and net assets · · · · · · · · · · · · · · · · · · ·	¥239,395	¥208,923	\$2,253,350	
=				



TOENEC CORPORATION and Consolidated Subsidiaries for the years ended 31st March, 2018 and 2017

	Millions of Yen		Thousands of U.S.Dollars
	2018	2017	2018
Net sales:			
Net sales of completed construction contracts · · · · · · · · · · Cost of sales:	¥207,198	¥197,842	\$1,950,284
Cost of sales of completed construction contracts	179,010	171,403	1,684,961
Gross profit · · · · · · · · · · · · · · · · · · ·	28,187	26,438	265,323
Selling, general and administrative expenses · · · · · · · · · · · · · · · · · ·	19,185	18,721	180,587
Operating profit · · · · · · · · · · · · · · · · · · ·	9,002	7,716	84,735
Other income (expenses):			
Interest income · · · · · · · · · · · · · · · · · · ·	11	15	108
Interest expenses ·····	(791)	(568)	(7,454)
Other · · · · · · · · · · · · · · · · · · ·	546	636	5,145
	(233)	83	(2,199)
Profit before income taxes ·····	8,768	7,800	82,536
Income taxes:			
Income taxes-current · · · · · · · · · · · · · · · · · · ·	2,779	1,845	26,166
Income taxes-deferred ······	203	784	1,913
Profit ·····	5,785	5,170	54,457
Loss attributable to non-controlling interests · · · · · · · · · · · · · · · · · ·	2		23
Profit attributable to owners of parent·····	¥5,783	¥5,170	\$54,434
Per share of common stock:			
	Yen	Yen	U.S.Dollars
Profit ····	¥309.28	¥276.35	\$2.91
Cash dividends · · · · · · · · · · · · · · · · · · ·	95.00	85.00	0.89



Consolidated Statements of Comprehensive Income

TOENEC CORPORATION and Consolidated Subsidiaries for the years ended 31st March, 2018 and 2017

	Millions of Yen		Thousands of U.S.Dollars	
	2018	2017	2018	
Profit	¥5,785	¥5,170	\$54,457	
Valuation difference on available-for-sale securities · · · · · · · · · · · · · · · · · · ·	463	480	4,362	
Foreign currency translation adjustment · · · · · · · · · · · · · · · · · · ·	(5)	(58)	(48)	
Remeasurements of defined benefit plans, net of tax	703	1,115	6,621	
for using equity method	11	(1)	106	
Total other comprehensive income · · · · · · · · · · · · · · · · · · ·	1,173	1,534	11,041	
Comprehensive income	¥6,958	¥6,705	¥65,498	
Comprehensive income attributable to Comprehensive income attributable to owners of parent Comprehensive income attributable to non-controlling interests	6,956 2	6,705 -	65,475 22	



TOENEC CORPORATION and Consolidated Subsidiaries for the years ended 31st March, 2018 and 2017

	Millions of Yen		Thousands of U.S.Dollars	
•	2018	2017	2018	
Cook flows from energting activities:				
Cash flows from operating activities: Profit before income taxes ····································	¥8,768	¥7,800	\$82,536	
Depreciation · · · · · · · · · · · · · · · · · · ·	5,418	4,884	51,005	
Impairment loss·····	-	3	-	
Amortization of goodwill ······	313	313	2,950	
Increase (decrease) in				
allowance for doubtful accounts ······	(68)	(68)	(644)	
other provision ······	114	148	1,074	
net defined benefit liability·····	(861)	(1,012)	(8,105)	
Interest and dividends income ·····	(277)	(254)	(2,616)	
Interest expenses · · · · · · · · · · · · · · · · · ·	791	568	7,454	
Foreign exchange losses (gains) · · · · · · · · · · · · · · · · · · ·	29	(2)	281	
Loss (gain) on valuation of investment securities	36	1	343	
Loss (gain) on sales of investment securities	(0)	(49)	(0)	
Share of (profit) loss of entities accounted for using equity method Loss (gain) on sales and retirement of property, plant and equipment and intangible assets	(222) 162	(202) 142	(2,097) 1,531	
Decrease (increase) in	102	142	1,551	
notes and accounts receivable-trade·····	(3,782)	2,790	(35.602)	
inventories ······	578	(441)	5,447	
Increase (decrease) in	010	(111)	0,117	
notes and accounts payable-trade · · · · · · · · · · · · · · · · · · ·	2,712	(3,041)	25,530	
advances received on uncompleted construction contracts	(435)	(710)	(4,099)	
accrued consumption taxes · · · · · · · · · · · · · · · · · · ·	(1,091)	701	(10,276)	
Other, net·····	1,189	(131)	11,198	
	13,376	11,438	125,909	
Income taxes paid·····	(2,258)	(2,522)	(21,259)	
Net cash provided by (used in) operating activities	11,117	8,915	104,649	
Cash flows from investing activities:				
Payments into time deposits ·····	(825)	(826)	(7,770)	
Proceeds from withdrawal of time deposits · · · · · · · · · · · · · · · · · · ·	267	2,051	2,514	
Net decrease (increase) in deposits paid······	-	2,000	_,	
Purchase of investment securities · · · · · · · · · · · · · · · · · · ·	(115)	(15)	(1,091)	
Proceeds from sales of investment securities · · · · · · · · · · · · · · · · · · ·	7	71	69	
Collection of loans receivable · · · · · · · · · · · · · · · · · · ·	20	16	192	
Purchase of property, plant and equipment · · · · · · · · · · · · · · · · · · ·	(31,621)	(14,728)	(297,644)	
Proceeds from sales of property, plant and equipment ······	6	85	63	
Interest and dividends income received · · · · · · · · · · · · · · · · · · ·	378	342	3,564	
Other, net·····	(1,084)	(2,530)	(10,206)	
Net cash provided by (used in) investing activities	(32,967)	(13,533)	(310,307)	
Cash flows from financing activities:				
Net increase (decrease) in short-term loans payable	19,895	7,200	187,264	
Purchase of treasury shares ······	(27)	(40)	(255)	
Proceeds from sales of treasury shares ······	0	0	2	
Repayments of lease obligations ······	(2,961)	(2,436)	(27,876)	
Proceeds from sales and leasebacks · · · · · · · · · · · · · · · · · · ·	4,862	7,071	45,771	
Interest expenses paid ······	(783)	(565)	(7,374)	
Cash dividends paid·····	(1,680)	(1,308)	(15,815)	
Net cash provided by (used in) financing activities	19,305	9,921	181,715	
Effect of exchange rate change on cash and cash equivalents · · · · · · · · · · · · · · · · · · ·	(35)	(27)	(331)	
Net increase (decrease) in cash and cash equivalents	(2,578)	5,275	(24,273)	
	,_,,	3,2.3	,,,	
Cash and cash equivalents at beginning of period · · · · · · · · · · · · · · · · · · ·	37,572	32,296	353,654	
Cash and cash equivalents at end of period······	¥34,993	¥37,572	\$329,380	



On-site EL measurement service utilizing drones

We have independently improved the camera used for EL measurement, a diagnostic method for solar panels*1, allowing videos to be captured. Establishing a method to shoot with this camera installed on drones*2, we began offering measurement services in October 2017.

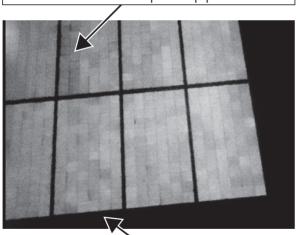
Benefits of EL measurement utilizing drones

- No need to bring solar batteries to factories for measurement.
- · Nighttime measurements mean no impact on power generation.
- Time required for measurements can be reduced.
- Measurements can be performed even in areas with little to no work space where measurement was difficult, including factory roofs. (Measurement cannot be performed when electricity is unable to flow through the solar cell)

• The range of action of the person measuring can be minimized, increasing the safety of inspection work.

▼Measurement results utilizing drones (video)

Areas of low output appear dark



Areas not contributing to power generation are blacked out



- ****1** EL refers to electroluminescence. This is an inspection method that utilizes the phenomenon of near infrared light emitted when a current is passed through a solar cell. It becomes possible to identify defective areas by capturing the solar cell with a special camera that can check for light emissions.
- **2 A generic term for aircraft that can fly autonomously or by remote control. In recent years, the term often signifies a multicopter (multirotor.)

Safety Creation Center

In October 2019, we opened the Safety Creation Center, a facility for experiencing danger. This building is equipped with 26 Bodily Sensation facilities for experiencing dangers such falling from utility poles and electric shocks. It also is equipped with five experiential facilities for lifesaving experiences and so on. These aim to further improve safety awareness by allowing for experiences of the latent hazards in work. In parallel with training for workers as well as



site management and supervisors from our company and partner companies, we also offer training for other companies.



■Toenec Technical Fair 2017

In November 2017, the Toenec Technical Fair 2017 was held at the Education & Training center. This marked the fourth fair, and there were approximately 2,400 visitors from inside



▲Panel session with actress Rika Adachi

and outside the company. This year saw the largest number of visitors to date.



▲Venue entrance



Recent construction Projects

Aichi University Nagoya Campus

The second stage of construction for Aichi University's Nagoya campus, whose construction took place on the south side of Nagoya Station, was completed in March 2017. Toenec was involved in the project from the first phase of construction. In the second phase, we installed information communication equipment (mobile communication) in addition to electrical facilities.







Hekikai Shinkin Bank Misono Branch

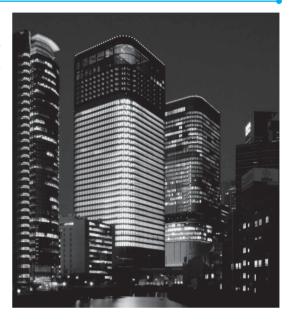
In June 2017, the Hekikai Shinkin Bank Misono branch was completed in the center of Nagoya. The building's design by the architect Kengo Kuma garnered interest, and Toenec installed the electrical facilities.



Recent construction Projects

Nakanoshima Festival Tower West

In June 2017, the Nakanoshima Festival Tower West was completed in Kita-ku, Osaka, and features commercial facilities and so on. Toenec installed electrical facilities for the building.



Nagoya Ekisaikai Hospital

In August 2017, the south wing of Nagoya Ekisaikai Hospital was completed in western Nagoya. Our company installed the air-conditioning equipment for the building.





Recent construction Projects

SoftBank Group Corp. Mt. Fuji Summit Coverage Construction

In July 2017, equipment was upgraded at SoftBank's mobile phone base at the summit of Mt. Fuji.

Toenec installed information communication equipment and changed the radio wave amplification equipment used previously to radio equipment, constructing facilities to allow direct radio relays. Previously, there were issues on Mt. Fuji where connection speeds would fall with concentrated mobile

phone usage. But with this construction, wemade high-speed data communication possibleand made iteasier formobile phones to connect.







■Nagato Farm Mega Solar Power Plant

In January 2018, a Cenergy Co. mega solar power plant was completed.

Toenec installed solar panels and transformer substations as well as constructed electrical facilities for the project. This power plant was built on the grounds of Nagato Farm on the Shinshu Shirakaba Highlands, found 1,400 m above sea level. We installed the 72,006 solar panels, which offer a maximum output of 18.72 MW.





▲Solar panels installed to match the undulating terrain

Activities of the Toenec track and field club

New Year Ekiden 2018 (62st New Year Ekiden) ▶

Toenec participated in the New Year Ekiden, held every year on New Year's Day in Gumma Prefecture, for the eighth time and sixth year in a row. Hazuma Hattori, who ran the first section, did well, completing our fastest section and the second fastest overall.





◆The Chubu Industrial Track & Field Association's Ekiden Competition

The Chubu Industrial Track & Field Association's Ekiden Competition, which doubles as the Chubu Regional Qualifier for the New Year Ekiden, was held in November 2017 in Aichi Prefecture. Our team reached its goal, finishing fourth, just 18 seconds behind the third place team.



101th Japan Championships in Athletics

The 101st Japan Championships were held at Yanmar Stadium Nagai in Osaka Prefecture in June 2017. Chiharu Nakagawa ran the men's 1500 m race, and Hazuma Hattori ran the men's 1500 m and 5000 m races. Nakagawa placed 8th in the men's 1500 m. Nakagawa finished with high ranking for the third consecutive year since the 99th Championships.

Company Overview

Trade Name TOENEC CORPORATION

Head Office 20-31, Sakae 1-chome, Naka-ku

Nagoya, Aichi, 460-0008, JAPAN

Established October 1, 1944 Capitalization JPY 7.680 million

Employees 4,858 (as of March 31, 2018)

Business Lines

- 1. Electrical and communications construction
- 2. Pipe-laying
- 3. Fire-control system construction
- 4. Construction and building works
- 5. Scaffolding, earthworks, and concrete works
- 6. Road surfacing
- 7. Painting
- 8. Waterproofing work
- 9. Waterworks
- 10. Steel-structure construction
- 11. Machinery and tool installation
- 12. Interior finishing work
- 13. Cleaning-facility construction
- 14. The power generation business and the provision businesses related to electrical, cold water, hot water, steam, and other energy
- 15. Electrical communications construction
- 16. For all the items above, surveying, design, supervision, maintenance, and consultation services, along with associated commissioned research, planning, development, etc.
- 17. Procurement, manufacture, sale, and leasing of the goods listed below
 - A. For the items listed above, power cables, utility poles, power stringing tools, etc.
 - B. Control equipment for power generation and transmission, lighting equipment, and wiring materials
 - C. Electrical appliances, furniture, kitchen equipment, medical equipment, health and hygiene equipment, home-care devices, home-care goods, fitness equipment, sporting goods, apparel, and sundry items
 - D. Building plant and equipment, air-conditioning equipment, and compressors
 - E. Electrical communications equipment, computer systems, data terminals, and parts related to these
- 18. Ordinary freight vehicles
- 19. Sale, leasing, and management of real estate
- 20. Investment and financing in other companies
- 21. Manpower dispatching
- 22. Any business related to any of the items above



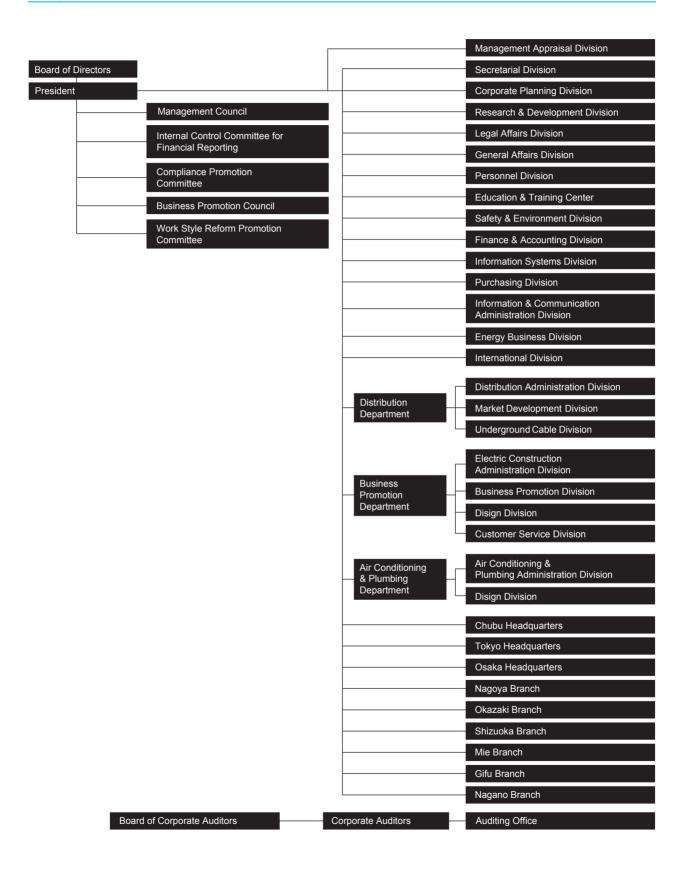








Organization



Subsidiaries (As of July 1, 2018)

TOENEC SERVICE CORPORATION Trade Name:

Address: 22-20 Nishiki3-chome, Naka-ku, Nagoya, Aichi, 460-0003, Japan

Phone: +81 (52)957-6950 Fax: +81 (52)957-6956

Michio Tomita, President Representative:

October 1, 1981 Established: Capitalization: JPY 100 million

Nagova, Okazaki, Shizuoka, Mie, Gifu, Nagano, and Tokyo Branch:

Trade Name: ASAHI SYNCHROTECH CORPORATION

Address: 13-34 Konan2-chome, Minato-ku, Tokvo,

108-0075, Japan

Phone: +81(3)5715-2550 Fax:+81(3)5715-2542

Representative: Michinobu Kato, President

Established: January 29, 1950 JPY 40 million Capitalization:

FILLTECH CORPORATION Trade Name:

Address: 1-32 Chitose 3-chome, Minato-ku, Nagova, Aichi, 455-0011, Japan

Phone & Fax: +81 (52)652-9938

Representative: Atsushi Watanabe, President

Established: April 2, 2001 Capitalization: IPY 35 million

Trade Name: TOENEC CONSTRUCTION (SHANGHAI) Co., LTD.

Address: 604 Chang Fa Building, No. 128 Wei Hai Road,

> Huang Pu District, Shanghai city 200003, China Phone: +86(21)6358-1878 Fax: +86(21)6359-3876

Toshiyuki Maeshima, President Representative:

Established: September 16, 2003 CNY 41,679,277 Capitalization:

Trade Name: TOENEC (THAILAND) Co., LTD.

Room 1402, Bangkok Tower, 2170 New Petchburi Road, Bangkapi Huaykwang, Address:

Bangkok 10310, Thailand

Phone: +66(2)308-0320 Fax:+66(2)308-0322

Representative: Hiroyuki Kawata, Managing Director

Established: June 27, 1996 Capitalization: THB 10,100,000

TOENEC PHILIPPINES INC. Trade Name:

Address: 4F. Valderrama Building, 107 Esteban Street,

> Legaspi Village, Makati City 1229, Philippines Phone: +63(2)886-3632 Fax: +63(2)887-1572

Masato Okamura, Managing Director Representative:

October 26, 1995 Established: PHP 1.8 million Capitalization:

Trade Name: PT. ASAHI SYNCHROTECH INDONESIA

Address: WISMA KEIAI 8TH FLOOR, JL. JEND.

SUDIRMAN KAV. 3, JAKARTA 10220 INDONESIA

Phone: +62(21)572-4011 Fax: +62(21)572-3417

Takaya Kojima, Managing Director Representative:

May 21, 1991 Established: IDR 250 million Capitalization: